



Amendment of the University Statute

THE RECTOR,

- HAVING REGARD TO** Law No. 168 of 9 May 1989, as amended, on statutory and regulatory autonomy of the universities;
- HAVING REGARD TO** Law No. 240, as amended and supplemented, of 30 December 2010 setting forth the rules on the organisation of universities;
- HAVING REGARD TO** the current Statutes issued by Rector's Decree No. 35 of 13 January 2022;
- CONSIDERING** the need to amend Article 24 of the current Statute, following the Ministry's reminder in its note No. 258696 of 29 December 2021, regarding the need to bring the statutory discipline into line with the recommendation made by ANAC (Italian Anti-corruption Authority) in 2017 concerning the composition of the Disciplinary Board;
- HAVING REGARD TO** the resolution by which the Academic Senate, with the favourable opinion of the Board of Directors, at its meeting of 28 January 2022 (decision No. 06/22S) approved the proposed amendment to Article 24 of the Statute;
- HAVING REGARD TO** the note prot. UniCa No. 70876 of 21 March 2022 in which the MUR (Ministry of University and Research) communicates that it has no comments to make on the proposed amendment to the Statute as resolved by the Academic Senate at the above-mentioned session;
- RECALLING** Article 6 of Law No. 168 of 9 May 1989, which provides for the publication of the University Statute in the G.U., Official Gazette of the Italian Republic;

ISSUES THE FOLLOWING DECREE

- ART. 1 –** The University Statute is amended as set forth below. The Statute shall enter into force on the fifteenth day following its publication in the Official Gazette of the Italian Republic. Concurrently, with the entry into force of the Statute in this Decree, the Statute issued by Rector's Decree No. 35 of 13 January 2022 shall be repealed.

Approved by the Director General

The Rector
Prof. Francesco Mola
Signed with digital signature

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In case of a discrepancy, the original Italian document will prevail.



UNIVERSITY STATUTE

TITLE I

GENERAL PRINCIPLES

Art. 1

Institutional Objectives

1. The University of Cagliari, hereinafter referred to as 'University' is a public institution with legal status, the primary seat of free research and higher education, a place for in-depth study, the elaboration of critical thought and the dissemination of knowledge. The University's operational approach is based on the integration of research and teaching activities, with the objective of contributing to cultural, economic and social progress at regional, national and international levels.
2. The University Hospital and Clinics ('Azienda Ospedaliero Universitaria') plays a pivotal role in the University's provision of healthcare services, which are routinely integrated with its teaching and research activities.
3. The University pursues its institutional objectives, including those of the Third Mission, in full autonomy, in accordance with and in application of Article 33 of the Constitution of the Italian Republic and in compliance with the principles of the Magna Charta of European Universities.
4. The University works to achieve its goals with teachers, researchers, managers, administrative technical staff and students, in compliance with the ethical principles of non-discrimination and equal opportunities. The University values the pluralism of ideas and the development of the individual.

Art.2

Autonomy

1. The University is endowed with scientific, teaching, administrative, financial and organisational autonomy, within the framework of the laws in force and the provisions of this Statute. The University operates pluralistically and free from any ideological, religious or political conditioning.
2. Within the scope of its autonomy, the University adopts regulations and any other measure necessary or useful for the organisation and activity of its teaching, research and service organisations.

Art. 3

Principles

1. The University pursues its institutional aims, defines its structures and orients its activities in compliance with the principles of simplification, efficiency, effectiveness, sustainability, dematerialisation, transparency and accessibility of information and processes and responsibility towards the community.
2. The activities of each body and structure of the University must be carried out in full compliance with the principles referred to in paragraph 1.
3. The organisation of teaching and research facilities is carried out with respect for the freedom of teaching and research and with respect for the students and their educational outcomes.
4. The manner in which scientific research activity is carried out respects the freedom of research and current legal and regulatory provisions.



5. In line with the principles of academic freedom and in accordance with Teaching Regulations, the Statute and the implementing regulations shall set out the framework for course content and teaching activities.
6. The University shall ensure the democratic participation of all its constituent parts in the decision-making processes, in the forms and by the means provided for in this Statute and its implementing provisions.
7. The University promotes and enhances quality and merit, in all areas of its activities and at all levels, doing so by adopting appropriate evaluation systems for teaching and academic results as well as administrative efficiency.
8. The relationship between the administration and the organisational framework for teaching and research is defined in accordance with the principles of operational equilibrium and coordination between the various activities.
9. The University encourages the pursuit of cultural, recreational, sporting and social activities, including those that are managed autonomously, by all members of the University community.
10. To achieve its institutional objectives and guarantee a harmonious and balanced development of knowledge across the various fields of teaching and research, as well as a more functional administrative and management structure, the University employs the instruments of annual and multiannual planning.

Art. 4

External Relations

1. In compliance with the principles set out in Article 3, the University promotes the development of relations with other Universities and Research Centres as a means of disseminating and enhancing the results of scientific and academic research, enriching and verifying knowledge.
2. The University fosters the internationalisation process, including the mobility of academic staff and students. It facilitates inter-university collaboration through the formation of international cultural agreements, which are instrumental in the implementation of study, teaching and research projects and programmes.
3. The University plays a role in the establishment of a competitive and high-quality regional university system, taking into account the potential for federative and conventional agreements permitted by law.
4. The University collaborates with the Autonomous Region of Sardinia and other public and private entities on cultural, scientific, academic, social and economic development programmes and works to remove the obstacles arising from insularity.
5. In the pursuit of its institutional purposes and to promote educational, research and service activities, the University may participate in joint-stock companies and non-profit institutions and bodies, in the manner and within the limits allowed by law.

Art. 5

The Right to Study

1. In accordance with the provisions set forth in Articles 3 and 34 of the Constitution and the relevant legislation pertaining to the right to pursue higher education, the University acknowledges and strives to safeguard the right to study for all students, with particular attention to those who lack the necessary financial resources. To this end, the University implements a range of measures, including specific initiatives, to support and facilitate the



access of meritorious and deserving students to higher education.

2. The University fosters collaboration with the Autonomous Region of Sardinia, the Regional Agency for the Right to University Studies (ERSU), and other institutions involved in various levels of education. This collaboration is aimed at enhancing services and interventions that ensure students' educational success and the right to study. To achieve this objective, the University has implemented a series of measures aimed at optimising the effectiveness and profitability of university studies.

3. The University guarantees the full inclusion of people with disabilities by promoting accessibility, utilisation of and participation in cultural, educational, research and work activities using all means and tools available.

4. The University guarantees students adequate space and equipment to facilitate the use of teaching activities and the exercise of the right to assembly, in accordance with the regulations currently in force. Furthermore, the University also guarantees the use of space for student activities, in accordance with the procedures defined in its specific regulations.

Art. 6

Scientific Research

1. The University encourages the utilisation of its resources to access funds designated for university research. Furthermore, it promotes and supports the participation of external bodies, including state, public, private, EU, foreign and international institutions and bodies, in research programmes in accordance with the current regulations.

2. The University is committed to the advancement of fundamental research, which is a core responsibility, and it identifies and secures dedicated funding for this purpose.

3. The University fosters and acknowledges scientific excellence through the implementation of evaluation frameworks and the dissemination of research outcomes and feedback in the distribution of resources.

4. The University guarantees the utilisation of research infrastructures and technical apparatus, as well as periods of exclusive research activities, at Italian, EU, foreign and international research centres, in accordance with the provisions set forth in current legislation.

5. The University acknowledges the significance of completed scientific research and collaboration with industry, and thus ensures that the establishment and execution of these relationships align with its institutional objectives. Furthermore, it fosters policies that facilitate the transfer of technology and the entrepreneurial exploitation of research outcomes and innovations across all constituent units.

Art. 7

Education and Training

1. The University provides for all levels of university education and awards academic qualifications in accordance with the law.

2. (repealed)

3. The University is concerned with the enhancement of the cultural and professional level of its staff, including through special training and refresher courses.

4. The University may activate, within the limits of the financial resources available and providing for possible charges to be borne by the recipients, didactic, cultural and educational initiatives and projects of preparation, improvement and updating for students, staff and third parties, according to the means and methods it deems most appropriate. The



University may also participate in promotion, organisation and implementation of cultural and educational services in the area.

5. The University offers training contracts for young graduates, within the limits of available financial resources, and establishes scholarships that may also be used abroad.

6. To meet the specific and justified teaching requirements pertaining to academic programmes, the University may, within the limits of available financial resources, enter into private law contracts in accordance with the relevant legislation and internal regulations.

Art. 8

External Services

1. Within the framework of the institutional purposes of teaching and research and in compliance with internal regulations, the University may, through its own resources, perform service and consultancy activities for third parties.

2. After consulting the Faculty of Medicine and Surgery and the Heads of the Departments involved, the Rector may authorise the 'University Hospital and Clinics' to enter into special agreements, primarily with public entities, to guarantee to tenured professors and researchers the integrated medical assistance, teaching and research activities that cannot be carried out within the above-mentioned University Hospital itself.

TITLE II

ORGANS OF THE UNIVERSITY

Art. 9

University Bodies

1. The constituent parts of the University are:

- a) the Rector;
- b) the Academic Senate;
- c) the Board of Directors;
- d) the Board of Auditors;
- e) the Assessment Board;
- f) the Director General.

Art. 10

The Rector

1. The Rector is the official representative of the University for all legal purposes.

2. The Rector performs the functions of guidance, initiative and coordination of teaching and scientific activities in cooperation with the other governing bodies.

3. The Rector is responsible for pursuing the institutional aims of the University according to quality criteria and in compliance with the principles of effectiveness, efficiency, transparency and promotion of merit.

4. The Rector is elected from among the full professors serving at Italian universities; his/her term of office is six years and is non-renewable.

5. The electorate for the election of the Rector is composed of:

- a) tenured professors in service;
- b) permanent contract researchers;
- c) post-doctoral fellows and researchers on fixed-term contracts referred to in Articles 22 and 24 of Law No. 240/2010, with a weighted vote of 10% of the category as a whole;
- d) technical-administrative staff, with a weighted vote equal to 15% of the total number of persons entitled to vote in the categories referred to in a) and b) above;



e) students elected to the Academic Senate, the Board of Directors, the Assessment Board, the Course, Class or Interclass Councils, the Faculty Councils, Councils of the Specialisation Schools, with a weighted vote of 15% of those entitled to vote as per letters a), b), c) and d) with the respective weightings.

6. The University Electoral Regulations prescribe the method of calculating votes for the categories referenced in points c), d) and e) of the preceding paragraph.

7. Elections of the Rector shall be called by the senior tenured professor himself/herself at least six months prior to the expiry of his/her term of office or, in the event of his/her absence, impediment or default, by the senior tenured professor who follows him/her in order of seniority. In the first vote, the Rector shall be elected by an absolute majority of the votes that can be cast, taking into account the weightings set forth in letters c) d) and e) of Section 5 above. In the event that none of the candidates achieves this quorum, a runoff ballot shall be held between the two candidates with the highest number of votes cast in the first ballot and the one who achieves the highest number of votes cast shall be elected, taking into account the weightings provided for in letters c) d) and e) of paragraph 5 above. The University Electoral Regulations govern the procedures for submitting nominations as well as the election procedure itself.

8. In the event of early termination of office or in the event of a vote on a motion of no-confidence, the voting for the election of the new Rector must be called by the full professor who is senior by tenure or, in the event of his/her absence, impediment or default, by the full professor who follows him/her in order of seniority, within 15 days of the termination of office or the acceptance of the motion of no-confidence; the voting must be completed within the following 60 days. Until the appointment of the new Rector, his/her functions for all acts of ordinary administration and legal fulfilments, including the chairmanship of the Academic Senate and the Board of Directors, are performed by the tenured senior dean professor or, in the event of his/her absence, impediment or default, by the fully tenured professor who follows him/her in order of seniority.

Art. 11

Powers and Functions of the Rector

1. The Rector:

- a) convenes and chairs the Academic Senate and the Board of Directors;
- b) proposes to the Academic Senate, after consulting the Ethics Committee, a shortlist of candidates for the appointment of the members of the Board of Directors;
- c) submits for approval to the Board of Directors, taking into account the proposals and opinions formulated in this regard by the Academic Senate:
 - c1) the University's annual and multiannual planning papers containing the objectives and policy guidelines on teaching, research, staff recruitment, student services and the Third Mission;
 - c2) the budget and operating budget, assisted by the Director General;
 - c3) the three-year planning document for staff requirements;
 - c4) the general criteria for determining student fees and contributions, having obtained the opinion of the Student Council, and any other measure aimed at guaranteeing the right to study;
 - c5) the criteria for allocating resources among the Departments and among the Faculties, for their respective competences and responsibilities;



- c6) the appointment of the Director General;
 - c7) proposals for the activation of federations and mergers provided for in Article 3 of the Law No. 240 of 30 December 2010;
 - c8) contracts and agreements of interest to the University;
 - d) appoints, after consulting the Academic Senate, the Student Guarantor, the members of the Sole Guarantee Committee, the members of the Ethics Committee and the representatives in the bodies and organisations in which the University has an active role;
 - d1) appoints the members of the Disciplinary Board and the President of the Board of Auditors designated by the Academic Senate;
 - e) appoints the coordinator and the members of the Assessment Board, with the exception of the student representatives, appointed by the Board of Directors;
 - f) recommends to the Academic Senate the disqualification of the members of the Board of Directors, in the event of any serious breach of institutional duties or prolonged inability of the body to function;
 - g) proposes amendments to the Statute to the Academic Senate, subject to the favourable opinion of the Board of Directors;
 - h) issues updates to the Statute and Regulations by means of rectoral decrees;
 - i) where the matter does not fall within the competences and responsibilities of the Disciplinary Board, the Rector will recommend to the Academic Senate any sanctions envisaged for breaches of the Code of Ethics, ranging from a written warning to, in the most serious cases, disqualification and/or exclusion from the academic bodies and/or the bodies of the University structures or exclusion from the allocation of University funds and contributions;
 - j) initiates disciplinary proceedings against professors and researchers, imposes sanctions not exceeding total censure; for higher sanctions the Rector shall forward the relevant documentation to the Disciplinary Board;
 - k) The Rector shall perform any other function not expressly assigned to other bodies by the current Statute. In the case of acts of general interest, the Rector shall inform the relevant governing bodies of such acts at the first meeting of those bodies that is convenient.
2. In the event of necessity and proven urgency, the Rector may take measures within the competences and responsibilities of the bodies he/she presides over and shall present them for ratification at the meeting immediately following, under penalty of forfeiture.
3. The Rector appoints, from among the fully tenured professors, the Deputy Pro-Rector who, in the event of the former's absence or temporary absence, replaces him/her in all his/her functions. In the event of the absence or impediment of the Deputy Pro-rector, the Rector's functions are performed by a fully tenured professor or a senior dean.
4. Following consultation with the Academic Senate and the delegation of Deputy Pro-rector, the Rector may appoint from among the tenured professors, individuals to whom he/she assigns specific powers. In the event of the premature termination of the Rector's tenure or the introduction of a motion of no confidence in the Rector, proxies shall become invalid.

Art. 12

The Academic Senate

1. The Academic Senate is the policy-making and advisory body in educational matters, research, student and local services.
2. The Academic Senate is entrusted with the functions of liaison and coordination with the



teaching and research departments.

3. The Academic Senate is chaired by the Rector and consists of twenty-four elected members, including:

- a) fifteen department heads;
- b) one senator elected from each of the three macro areas as detailed in Article 24a of the Statute;
- c) the President of the Student Council and three student representatives elected from among students enrolled for the first time in degree courses and who are no more than one year outside the statutory time for completion of a degree, Doctoral Courses and Specialisation Schools run by the University;
- d) two representatives of administrative technical staff.

4. (repealed)

5. The University Electoral Regulations govern electoral procedures and those relating to early termination of office.

6. The Academic Senate convenes meetings at which the Deputy Pro-rector and the Director General, who is also the Secretary, attend without the right to vote. The latter is assisted in the drafting of the minutes by the staff assigned to this task.

7. In the event of the temporary absence of the Rector, the meetings of the Academic Senate are chaired by the Deputy Pro Rector.

Art. 13

Powers and Functions of the Academic Senate

1. The Academic Senate:

- a) appoints the members of the Board of Directors from the shortlist of candidates presented by the Rector. The nominated candidates must be approved with an absolute majority by those entitled to vote in accordance with the procedures established in the University Electoral Regulations;
- b) makes recommendations and expresses mandatory opinions, which the Rector submits to the Board of Directors, on:
 - b1) the University's annual and multiannual planning documents containing the objectives and policy guidelines on teaching, research, staff recruitment, student services and the Third Mission;
 - b2) budgetary planning and operations;
 - b3) the three-year planning document for staffing requirements;
 - b4) the general criteria for determining student fees and contributions, having obtained the opinion of the Student Council, and on any other measure aimed at guaranteeing the right to study;
 - b5) the criteria for allocating resources between departments and between faculties, for their respective competences and responsibilities;
 - b6) the proposals adopted by the competent teaching and research departments concerning the establishment, activation, modification or cessation of courses, academic departments or faculties as well as those relating to the annual organisation of courses at various levels, in compliance with the principles and guidelines on the evaluation and accreditation of the higher education system and its sustainability parameters;
 - b7) proposals for the activation of the federations and mergers provided for in Article 3 Law No. 240 of 30 December, 2010;



c) formulates proposals and expresses the relevant opinions that the Rector submits to the Board of Directors on:

c1) the proposals adopted by the competent teaching and research areas concerning the establishment, modification and deactivation of national and international interdepartmental centres and University service centres;

c2) contracts and agreements of general interest to the University;

c3) the remuneration of the members of the Board of Auditors;

c4) the appointment of the Director General;

d) expresses its opinion on the Rector's proposed appointments for: the Student Guarantor; members of the Sole Guarantee Committee; members of the Ethics Committee; representatives in bodies and organisations in which the University has an active presence;

d1) appoints the members of the Disciplinary Board and the President of the Board of Auditors;

e) is empowered to disqualify members of the Board of Directors on the proposal of the Rector or at least one-third of its members, by an absolute majority, in the event of serious breaches of institutional duties or prolonged inability of the body to function.

f) is empowered to finalise decisions on the proposal of the Rector or at least one-third of its members by an absolute majority, subject to the favourable opinion of the board of directors, regarding amendments to the statutes.

g) approves the Code of Ethics and the University's regulations, including the General University Regulations and those of an organisational nature falling within the competences and responsibilities of the departments and faculties and courses, concerning teaching and research. Conversely, though the Academic Senate may express an opinion, it is the responsibility of the Board of Directors to approve Regulations for Administration, Finance and Accounting.

h) may, after at least two years have elapsed from the commencement of the term of office, and upon the request of at least 1/3 of its members, submit to the electoral body with active legitimacy for the election of the Rector, a proposal for a reasoned motion of no-confidence in the Rector. The motion must be approved by a majority of at least 2/3 of the members of the Senate and shall be deemed to have been approved if voted on by an absolute majority of those entitled to vote;

i) may impose, on the Rector's proposal and where the matter does not fall within the remit of the Board of Discipline, the sanctions provided for in breaches of the Code of Ethics, ranging from a written warning to, in the most serious cases, disqualification and/or exclusion from the academic bodies and/or the bodies of the University structures, or exclusion from the allocation of University funds and contributions;

j) authorises annually, if requested, the reduction of the teaching commitment of the Rector, and the Deputy Pro-rectors.

k) takes final decisions, where formal requests of interested parties are made regarding applications of affiliation, in the cases of failure to agree on the requests of affiliation deliberated by the Department Councils and, in any case, when the changes of affiliation have significant effects on the organisational structure of the University; the requests of change of affiliation must in any case be motivated by a cultural and scientific project consistent with the strategic lines of the University.

l) approves three-year recruitment plans submitted by departments with only two more



teaching staff members than the legal minimum.

Art. 14

Board of Directors

1. The Board of Directors is the governing body that implements the University's strategic decisions through the planning and control of administrative, economic and financial activities.

2. The Board of Directors is composed of:

- a) the Rector, who presides over it;
- b) Five members representing the tenured staff in service at the University, one of whom is a member of the administrative technical staff with experience in managing University bodies representative of various organisational and scientific areas of the University.
- c) two individuals from outside the University, chosen from among personalities with proven expertise in the management field, or high-level professional experience, with a focus on scientific and cultural knowledge and expertise. Furthermore, the selected external members must not have any contractual relationship with the University, nor must they have any relationship of kinship or affinity up to the fourth degree with the other members of the Board and with the members of the Academic Senate, the Assessment Board, the Board of Auditors, the Rector and the Director General;
- d) two representatives elected by the students elected from among students enrolled for the first time in degree courses and who are no more than one year outside the statutory time for completion of a degree, Doctoral Courses and Specialisation Schools run by the University.

The members referred to in letters b) and c) shall be appointed by the Academic Senate, based on a shortlist presented by the Rector and comprising twice the number of candidates to be appointed, after consulting the Ethics Committee, in compliance with the principle of equal gender opportunity with a quota of at least 1/3 female candidates.

3. Members from outside the University may not have held tenured positions within the University in the three academic years preceding their appointment, nor may they hold them for the entire duration of the appointment.

4. Should the Rector leave office prematurely or should a motion of no-confidence be passed, the Board of Directors shall be chaired for all acts of ordinary administration and the fulfilment of legal obligations by a tenured full professor.

5. The Deputy Pro-rector and the Director General shall attend the meetings of the Board of Directors, without the right to vote; the latter shall act as Secretary, assisted in the drafting of the minutes by the staff assigned to this task.

6. In the event of the temporary absence of the Rector, the meetings of the Academic Senate are chaired by the Deputy Pro-rector.

Art. 15

Powers and Functions of the Board of Directors

1. The Board of Directors:

- a) oversees the financial sustainability of the University's activities and the efficiency and effectiveness of its management;
- b) approves and sanctions, subject to the mandatory opinion of the Academic Senate, the following documents submitted by the Rector:
 - b1) the University's annual and multiannual programming documents containing the



objectives and policy guidelines on teaching, research, staff recruitment, student services and relations with the local area;

b2) the forecast and operating budget;

b3) the three-year programming document on staff requirements;

b4) the general criteria for determining student fees and contributions, following consultation with the Student Council, as well as on any other measure aimed at guaranteeing the right to study;

b5) the criteria for allocating resources between departments and between faculties, for their respective competences and responsibilities;

b6) the proposals adopted by the competent teaching and research structures concerning the establishment, activation, modification or suspension of courses, offices, departments, faculties, as well as on the annual publication of courses available at various levels, in compliance with the principles and directives concerning the evaluation and accreditation of the University system and all parameters of sustainability;

b7) proposals for the activation of federations and mergers provided for in Article 3 of Law No. 240 of 30 December, 2010;

c) decides, on the Rector's recommendations and after consultation with the Academic Senate:

c1) on proposals adopted by the competent teaching and research departments, concerning the establishment, modification and deactivation of national and international interdepartmental centres and University service centres;

c2) on contracts and agreements of general interest to the University and falling within its competences and responsibilities according to the regulations or what has been decided on expenditure limits;

c3) on the remuneration of the members of the Board of Auditors recommended by the Academic Senate;

d) selects the candidate for the office of Director General on the recommendation of the Rector and after consultation with the Academic Senate; it also approves the activity guidelines on the management and organisation of services, specific resources and technical-administrative personnel. It revokes the appointment of the Director General, terminating the contract accordingly;

e) appoints the Coordinator and the members of the Assessment Board, with the exception of the student representative;

f) deliberates and decides on the remuneration of the Director General and, after having obtained the opinion of the Board of Auditors, on the office allowances and attendance fees in collegiate bodies;

g) expresses an opinion, by an absolute majority of those entitled to vote, on proposals to amend the Statute formulated by the Rector or at least 1/3 of the Senators;

h) expresses an opinion on the University's Code of Ethics and regulations, including the General University Regulations and those of an organisational nature falling within the remit of departments and faculties and courses, concerning teaching and research;

i) approves the Regulations for Administration, Finance and Accounting, having considered the opinion of the Academic Senate;

j) imposes limited disciplinary sanctions on professors and researchers, without student representation, or dismisses the proceedings, subject to the binding opinion of the



Disciplinary Board;

k) decides, within the constraints of annual and multiannual planning, on recommendations for the appointment of fixed-term professors and researchers by the departments, as well as on the tendering of fixed-term researcher posts.

Art. 16

Board of Auditors

1. The Board of Auditors is an independent internal control body that ensures the correct functioning of the administrative, financial and accounting management of the University.

2. The tasks and operating procedures of the Board are laid down in the Regulations for Administration, Finance and Accounting.

3. The Board of Auditors or audit committee is composed of:

a) an administrative or accounting magistrate or a State lawyer, appointed by the Rector upon nomination by the Academic Senate, which assumes the chairmanship thereof;

b) two members, one acting and one reserve, appointed by the Ministry of Economics and Finance;

c) two members appointed by the MIUR, one full and one reserve.

Two full members of the Board must be officially registered as auditors.

4. The Board, established by Rector's decree, holds office for four financial years and expires on the date the Board of Directors' meeting is convened to approve the financial statements for the fourth financial year of office, and in any case no later than the terms established by the regulations in force.

5. The office of member of the Board of Auditors is only renewable once and may not be assigned to employees of the University.

Art. 17

University Assessment Board

1. The University Assessment Board is an independent body for internal assessment of administrative management, teaching and research activities, and support for the right to study.

2. The main core of the board is composed of:

a) seven members appointed by the Rector, upon designation by the Board of Directors, from among persons of high professional qualification, of whom

a1) the Coordinator, chosen from among the full or associate professors working at the University;

a2) four members from outside the University, at least two of whom are experts in the field of evaluation;

(a3) two tenured lecturers working at the University.

b) two student representatives chosen during elections for other student representative roles.

3. The University Assessment Board engages in the evaluation tasks and functions provided by law, by the national assessment and evaluation system and by the Statute, as well as the tasks and functions assigned by the regulations in force in its role as the University's Independent Evaluation Body (OIV).

4. The rules for the functioning of the board's main core are laid down in specific regulations.

5. The University entrusts the core with decision-making autonomy and operational tools, as well as the right of access to information and data necessary for the performance of its



functions.

Art. 18

Director General

1. The Director General is selected from among persons with high professional qualifications and many years of proven experience in management positions.
2. The Director General is appointed by the Board of Directors, upon the recommendation of the Rector and after consultation with the Academic Senate. The Director General may appoint a Deputy Director to replace him/her, in all his/her functions, in the event of any impediment or absence of the former.
3. The term of office is for a maximum duration of four years and is renewable.
4. Based on the guidelines provided by the Board of Directors and the Rector, the Director General is responsible for the overall management and organisation of the services, technical resources and technical-administrative staff of the University, in support of teaching, research and service activities in the local area. He/she will also exercise any other function assigned to him/her by law.
5. The Director General shall also:
 - a) take care of the implementation of the programmes and prepare the relevant operational plan, entrusting its supervision to the managers;
 - b) participate in the meetings of the governing bodies of the University in accordance with the rules of this Statute;
 - c) supervise and monitor the activities of managers and exercise the power of substitution where performance of the latter is lacking;
 - d) stipulate the University's contracts and sign all necessary management agreements;
 - e) adopt acts necessary to create budget constraints, in consideration of internal accounting regulations.
6. The Director General submits an annual report to the Rector and the Board of Directors on the activities carried out and the results achieved within the framework of the objectives defined by the governing bodies.
7. In the absence of the Deputy Director, the Director General may designate from among the University Managers the person who may replace him/her in the event of his/her absence or impediment; in the absence of such designation, the Director General shall be replaced by the manager with the longest length of service at the University.

TITLE III

OTHER UNIVERSITY BODIES

Art. 18 bis

University Quality Assurance Board (PQA)

1. The University Quality Assurance Board organises, monitors and supervises the correct and consistent implementation of Quality Assurance (QA) procedures. It also plays an advisory role towards the governing bodies and provides support for the development of courses and departments, the implementation and monitoring of the QA system, in accordance with current legislation and quality policies specified by the University.
2. Rules for the functioning and the appointment of the Quality Assurance Coordinator and Board are defined by specific regulations.

Art. 19

Student Guarantor



1. The Student Guarantor is the body set up to aid and advise students whose rights or interests are affected by abuses, dysfunctions, shortcomings or delays attributable to measures, acts, behaviour, e.g. inertia of bodies, offices or individuals in the University of Cagliari.
2. After hearing the opinion of the Academic Senate, the Guarantor is appointed by the Rector from among persons outside the University who, by virtue of their proven professional experience, provide a guarantee of legal-administrative competence as well as impartiality and independence of judgement.
3. The Student Guarantor holds office for three years, a post consecutively renewable once only. He/she may be dismissed by order of the Rector, after consultation with the Academic Senate, due to non-compliance, irregularities or delays in the performance of his/her duties.
4. The Board of Directors allocates the means necessary to ensure the performance of the functions of the Student Guarantor. Any related expenses are borne by the University budget.
5. The bodies of the University and the offices of the University administration cooperate with the Student Guarantor, ensuring access to acts and documents, in compliance with the regulations in force on the transparency of administrative acts and the confidentiality of individuals.
6. At least once a year, the Student Guarantor shall inform the Academic Senate and the Board of Directors of the activity carried out.

Art. 20

The Ethics Committee

1. The Ethics Committee is a body with advisory, investigative and control functions in relation to the implementation of and compliance with the provisions of the Code of Ethics and its interpretative practices.
2. The Committee shall be composed of three members, preferably from outside the University, appointed by the Rector after hearing the opinion of the Academic Senate, with due regard for gender equality. The Rector shall designate the member who shall act as chairperson and shall appoint a deputy in the event of one of the members being prevented from attending.
3. The Committee:
 - a. encourages the amicable settlement of disputes;
 - b. notifies the Rector of cases in which breaches of the Code of Ethics have been detected, for subsequent measures falling within its competences and responsibilities to be taken;
 - c. refers the matter to the Rector if it detects conduct that could be sanctioned by disciplinary proceedings;
 - d. may submit to the Academic Senate proposals to revise or supplement the Code of Ethics.
4. Committee acts must be justified and access to them must respect the existing rules on administrative acts and the right to privacy of persons.

Art. 21

University Sports Committee

1. The University Sports Committee is the body that coordinates sports activities for the benefit of the members of the University community.
2. The Committee is composed of:
 - a) the Rector of the University, or his/her delegate, who assumes the functions of President;



- b) two members designated by legally recognised University sports bodies, who organise student sports activities at national level;
- c) two students elected on the occasion of the renewal of the other student representatives, in accordance with the procedures set out in the Regulation for the Election of Students, one of whom will be designated as a representative on the CUS (University Sports Centre) Cagliari Committee;
- d) by the Director General or his/her delegate, also acting as secretary.

3. The Committee:

- a) defines the general rules for the conduct of sporting activity, both amateur and competitive, in both individual and team sports;
- b) expresses opinions and signs agreements for the management of services and University sports facilities and monitors their implementation;
- c) defines the management guidelines for sports services, facilities and activities and their relative expenditure plans, ensuring the usability of services, facilities and equipment, including use who do not participate in sports competition;
- d) recommends sports building projects and plans to the Board of Directors;
- e) draws up an annual report on its activities and submits it to the Board of Directors.

4. The Committee is established by Rector's decree and holds office for a two-year academic period.

Art. 22

The Student Council

- 1. The Student Council is the autonomous organisation and management body representing students enrolled at the University.
- 2. The Council is an active advisory body in matters concerning:
 - a) educational activities and services;
 - b) the right to study;
 - c) self-managed training activities in the fields of culture, sport and leisure.
- 3. The Council expresses recommendations on:
 - a) the rates of student contributions to expenses;
 - b) forms of student collaboration in the provision of services and related activities.
- 4. In the event that the proposals and opinions of the Student Council are not accepted, the resolutions of the competent bodies must state specific reasons for not accepting them.
- 5. The Student Council may also express an opinion on the University's planning documents and budget.
- 6. The Council is composed of:
 - a) the student representatives elected to the Academic Senate;
 - b) the student representatives elected to the Board of Directors;
 - c) the student representatives elected to the Assessment Board;
 - d) the student representatives elected to the University Sports Committee;
 - e) the student representative elected in the Regional Board for the Right to University Studies;
 - f) the students elected to the first three posts in each Faculty Council;
 - g) two PhD students and/or postgraduates elected by the PhD students and postgraduates at the elections of the other student representative bodies.
- 7. At least twice a year, or whenever 1/3 of the members so request, the Council meets in



plenary session with all the student representatives in accordance with the Statute and its Regulations.

8. The Council holds office for two years and elects the President from among its members. The President is a member by right of the Academic Senate and may elect a Council with investigative and coordinating functions.

9. The work of the Council is governed by a special regulation approved by 2/3 of its members and issued by the Rector, after consulting the Academic Senate.

10. The University provides the Student Council with the necessary support to carry out its tasks.

Art. 23

Sole Guarantee Committee

1. This Committee has been set up to deal with issues concerning equal opportunities, the enhancement of the well-being of personnel in the workplace and against discrimination therein; its purpose is to advise on and monitor all functions and matters within its remit.

2. The Committee is comprised of one member designated by each of the most representative trade union organisations and an equal number of counterpart representatives from the Administration, as well as an equal number of substitute members. The Rector appoints the members of the Committee by decree, subject to the opinion of the Academic Senate, and in compliance with the principle of equal opportunities.

3. The Committee is chaired by a delegate of the Rector; its members must have proven experience in equal opportunities and recognised experience with regard to measures to combat harassment and discrimination.

4. The Committee:

a) aims to address the underlying factors that lead to different outcomes for women and men in terms of the organisation and distribution of work (which in turn affect their access to training, professional and career advancement opportunities) as well as economic and pay-scale policies;

b) promotes respect for equal gender opportunities in all University bodies, in academic positions as well as in other professional fields;

c) contributes to optimising the productivity public employees, by improving performance efficiency, while ensuring a working environment characterised by respect for the principles of equal opportunities and general organisational well-being;

d) counteracts any form of discrimination and moral or psychological aggression against workers.

5. The modalities of the Committee's functioning are defined in relevant and specific regulations.

Art. 24

The Disciplinary Board

1. The Disciplinary Board is responsible for conducting preliminary investigations into disciplinary proceedings against professors and researchers. Following this, the Board will issue a final opinion and recommend the relevant sanctions.

2. The Board consists of seven full-time, tenured professors, including external ones where possible. It must comprise three full professors, two associate professors and two permanent researchers, as well as three substitute members, one for each category, elected by the Academic Senate from a shortlist recommended by the Rector. The principle of equal gender



opportunities must be safeguarded with female representation reaching at least 30%.

3. The most senior tenured full professor shall act as chairperson.
4. The Board is committed to ensuring that disciplinary proceedings are conducted in a fair and impartial manner, with due respect for the principles of reasonable duration, clarity and certainty of the charge, and guaranteeing an adversarial process on equal terms.
5. The tasks and operating procedures of the Board are governed by specific regulations, in compliance with the legislation in force.
6. In the event of any offence committed by the Rector, a senior dean of the University is made responsible for dealing with disciplinary action.

Art. 24 bis

Macro Area Council

1. The Macro Area Councils are advisory bodies concerned with teaching and research matters, to which all lecturers belonging to the CUN (National University Council) macro areas identified by the regulations in force belong.
2. In accordance with the University Electoral Regulations, each Council elects a tenured professor who is a member of the Academic Senate and represents the macro area within the Academic Senate (Article 12, paragraph 3, letter b). This professor also performs the functions of Coordinator of the macro area Council.
3. The Coordinator referred to in the preceding paragraph reports to the Macro Area Council regarding the term of office in the Academic Senate.
4. The modalities for the functioning of the Council and the competences and functions of the Macro Area Coordinator are defined in specific regulations regarding the functioning of the Macro Area Council.

TITLE IV

TEACHING AND RESEARCH FACILITIES

Art. 25

Teaching and research facilities

1. The University is composed of the following units:
 - a) departments;
 - b) faculties, which are the connecting bodies between the departments;
 - c) courses;
 - d) other units provided for in the Statute and regulations.

Art. 26

Departments

1. Departments are the structural units established with the objective of guaranteeing the seamless and integrated performance of teaching, research and community service activities. In the event that teaching and research functions are combined with service functions, the departments assume the responsibilities inherent to such a combination.
2. The Departments are responsible for the promotion, coordination and organisation of teaching, research and postgraduate higher education activities, in compliance with the principle of academic freedom. They also facilitate the internationalisation of these activities through the provision of financial support for the development of exchanges and cooperation projects.
3. It is customary for professors and researchers belonging to culturally homogeneous scientific disciplines to be affiliated with the relevant department, subject to approval by the



Department Council. It is the responsibility of the Department Council to determine whether to approve or reject requests for new affiliations. All requests must be motivated by a cultural and scientific project that is consistent with the strategic guidelines of the University. In the event that the proposed affiliation may result in the termination of the department of origin or in any case in serious prejudice to the departmental organisation of the University, the matter shall be referred to the Academic Senate for the determination of the appropriate course of action. The affiliation is established by decree of the Rector and may be modified before the expiration of a three-year period, only with the prior favourable opinion of the Academic Senate.

4. Departments are afforded managerial, administrative, and regulatory autonomy within the constraints set forth by the Statute, University regulations, and the existing body of University regulations. The department is allocated the requisite financial and logistical resources, as well as the necessary administrative and technical personnel, to ensure its operational efficiency. It is possible for several departments to establish a unified administrative structure, either on the basis of study area affinity or for reasons of logistics.

5. In the distribution of financial and personnel resources to the departments, consideration will be given to the results achieved in the field of research by the professors and researchers belonging to the structure, in relation to the evaluation criteria established by ANVUR (Italian National Agency for the Evaluation of the University and Research Systems) and the ex-post evaluation of recruitment policies. The distribution of human resources will also consider the outcomes achieved in the field of teaching by the courses to which the department contributes with its teaching staff, in relation to this contribution, as well as considering the parameters used for the allocation of the Ordinary Financing Fund (FFO).

6. The creation of new departments is a decision reserved for the Board of Directors, which will undertake this task following consultation with the Academic Senate. Any proposal, accompanied by a scientific and teaching project, must be endorsed by a minimum of forty-five full professors and researchers on fixed-term contracts who intend to join.

7. Should the number of professors and researchers affiliated with the department exceed the minimum legal limits by a mere two, the department is obliged to present a three-year return plan to the Academic Senate for approval. This plan must detail the measures to be taken to ensure the department maintains an adequate number of professors. In the event of non-submission, non-approval or non-compliance with the plan, the department shall be decommissioned within a maximum period of one year at the end of the three-year period, should the number of teaching staff fall below the legal limits.

8. Departments engage and collaborate with other academic units, in accordance with criteria of subject area affinity and for the advancement of shared educational objectives. These collaborative bodies, known as faculties, serve to coordinate and rationalise educational activities, while also providing managerial support for departments and academic programmes.

9. In order to satisfy particular scientific requirements, departments may be subdivided into research sections, which are constituted with the favourable vote of the majority of members of the Department Council. While research sections are afforded functional autonomy, they are not granted administrative and accounting autonomy. Consequently, they may not be assigned technical and administrative personnel.



Department bodies

1. The bodies of departments are divided as follows:

- a) the Department Council;
- b) the Department Head;
- c) the Department Board.

Art. 28

Department Council

1. The Council is composed of:

- a) the Head of the Department;
- b) professors and researchers belonging to the department;
- c) a number of representative administrative technical staff assigned to the department, not exceeding 10% of the members under (a) and (b);
- d) students elected as representatives in course, class or interclass councils to which the courses and department belong. The departments teaching duties must be equal to at least 20% of the total credits awarded in the relevant courses for the academic year in which the elections are held; the students enrolled in PhD courses and Specialisation Schools whose administrative management is entrusted to the department, as well as the holders of research grants pursuant to Article 22 of Law 240/2010, whose activities are carried out at the department, in accordance with the procedures established in University Electoral Regulations.

The component referred to in d) makes up 15% of the members of the Council.

2. The administrative secretary attends the meetings and is entrusted with taking the minutes. The procedures for the participation of the various components and any restrictions on voting rights are laid down in the Rules of Procedure for the functioning of the central collegiate bodies and the University's teaching and research facilities, in compliance with the principle of peer review.

Art. 29

Competences and functions of the Department Council

1. The Department Council:

- a) collaborates with the Faculty Councils and the Course, Class or Interclass Councils in the definition of teaching activities and, consistent with the official University planning documents, it regulates on the provision of courses, approves the annual and three-year plan of teaching and research activities, specifying objectives, indicators and improvement targets, as well as the final report. It also defines the criteria for the use of the financial, logistical, staff and other specific resources available to the department;
- b) approves the budget proposal for the department's part of the budget, consistent with the shared 'one budget' principle;
- c) will consult with the faculties on the proposal for the establishment, modification and suppression of courses,, drawing up the relevant regulations. This will be done in accordance with the University Teaching Regulations, which define the procedures to be followed. The department council will also consult with the Course, Class or Interclass Council and the Faculty-Student Joint Committee of the faculty concerned;
- d) will consult with the faculties on the proposal for the activation of study courses. In doing so, the council will also liaise with other departments to guarantee the necessary tenured teaching resources to comply with the requirements of the regulations in force.



Furthermore, the council will consult with the Course, Class or Interclass Council on the proposal for the deactivation of study courses.

e) The Department Council communicates annually to the Faculty Councils the decision on the allocation of teaching responsibilities to the lecturers belonging to the Department, ensuring that they are used in accordance with the principles of fairness, functionality and rationality in the provision of courses, in compliance with the University regulations;

f) communicates to the faculty the resolution on any request for reconsideration made by the Faculty Council pursuant to Article 37(1)(d);

g) considers proposals for the appointment of full and associate professors in accordance with the relevant regulations and the principle of peer review. Requests for fixed-term researcher posts of type a) and b) must be considered by a committee limited to full and associate professors only. It also makes decisions regarding the recruitment of personnel to support research projects and the awarding of research grants, as well as requests for technical and administrative personnel. Proposals are forwarded to the Rector and the Director General for their decisions.

h) decides, by an absolute majority of tenured lecturers only, on applications for tenure submitted by lecturers, as well as on requests for leave and leave of absence for study or research purposes;

i) The department council is responsible for formulating requests for funds, premises and instrumental goods to the relevant authorities. It also has the authority to negotiate and approve the acquisition of equipment and services, as well as the activation of contracts and agreements, in accordance with the limits set by the University regulations. These powers may be delegated, for specific reasons, to the Council, subject to a resolution passed by an absolute majority of the members of the Council.

j) decides, by an absolute majority of those entitled to vote, on the Department's Operating Rules to be submitted to the Academic Senate for final approval, subject to the favourable opinion of the Board of Directors;

k) exercises any other powers provided for by law, by this Statute and by the regulations;

l) may resolve, by a qualified majority of at least 2/3, the reasoned motion of no-confidence in the Director, after at least one year has elapsed from the beginning of the term of office, upon the request of at least 1/3 of its members; the relevant resolution must be forwarded to the Rector for the appropriate measures.

Art. 30

Department Head

1. The Department Head is elected by the Council from among the full professors belonging to the department. In the event of the absence or unavailability of a full professor, an associate professor may be elected.

2. All members of the Department Council are eligible to vote. Election is by an absolute majority of the eligible voters in the first ballot and in the second ballot by a runoff between the two candidates with the most votes.

3. (repealed)

4. The Head appoints a Deputy Head from among the full-time full or associate professors who replaces him/her in all his/her functions in the event of his/her impediment or absence.

Art. 31

Powers and functions of the Department Head



1. The Head represents the department, convenes and chairs the Board and the Council, sets the agenda and ensures the execution of the relevant resolutions. The Head is an *ex officio* member of the Academic Senate.
2. Specifically, the Head shall exercise the following functions:
 - a) submit to the Council, for approval: the annual and three-year plan of research and teaching activities, proposing objectives, indicators and targets on the basis of the University planning documents; the budget proposal for the department's part of the budget, in line with the 'one' budget principle and the report on the degree of achievement of the allocated objectives and targets;
 - b) conclude contracts and agreements approved by the Council pursuant to Article 29(1)(i);
 - c) directly authorise, without the approval of the Council, expenditure below the limit laid down in the Regulations for Administration, Finance and Accounting;
 - d) propose to the Council the criteria for using the resources allocated to the department;
 - e) coordinate the technical, administrative and support services for research and teaching activities managed by the department;
 - f) make proposals to the Council for the development of the services provided by the Department, the purchase of goods and equipment and the coverage of related costs;
 - g) monitor compliance with the laws, statutes and regulations within the department.
3. The Head exercises all other functions entrusted to him/her by the law, the Statute and the University regulations, as well as those not expressly assigned by the departmental regulations to other departmental bodies.
4. In cases of necessity and urgency, the Head may take administrative measures, which are the responsibility of the other departmental bodies, and ratify them at the next scheduled meeting.

Art. 32

Department Board

1. The Board consists of:
 - a) the Head of the Department, who convenes and chairs it, and the Deputy Head;
 - b) a certain number of lecturers determined by the departmental regulations on the proposal of the Director, among whom are, by right, the Course, Class or Interclass Coordinators;
 - c) at least one representative elected by and from among the holders of research grants and by those enrolled in Doctoral Courses and Specialisation Schools;
 - d) one representative elected by the administrative technical staff assigned to the department.
2. Upon the recommendation of the Department Head, the Department Council shall appoint, from among the lecturers referred to in Article 36, paragraph 1, letter b), the department's representatives on the Faculty Councils, together with the course, class or interclass Coordinators who are members by right. The number of department lecturers on the Faculty Councils, as referenced in Article 36, paragraph 1, letter c), is determined in accordance with the procedures outlined in the University Electoral Regulations, considering the stipulations of the aforementioned Article 36.
3. The Secretary of the Department attends the meetings of the Board, without voting rights and as a minute taker.

Art. 33



Powers and functions of the Department Board

1. The Department Board:

- a) collaborates with the Head in the performance of his/her duties;
- b) preliminarily examines all matters within the competences of the Council;
- c) exercises all the functions expressly delegated to it by the Council and any other function assigned to it by the departmental rules.

Art. 33 bis

Inter-departmental and inter-University centres

1. Two or more Department Councils, with the favourable vote of the majority of their respective Councils, may resolve to propose the establishment of interdepartmental centres for particular research and training activities lasting several years. These centres must be submitted to the Board of Directors for approval. The relevant resolution determines their duration and the terms for renewal.
2. Interdepartmental centres have functional autonomy, but not administrative and accounting autonomy and cannot be assigned technical and administrative staff.
3. The proposal for the establishment of the interdepartmental centres and their operating regulations must indicate the relevant department, following the favourable opinion of the department in question regarding aspects of administration and accounting. The department in question may be changed by the Council of the interdepartmental centre, provided that the new department expresses its favourable opinion.
4. The measure establishing the interdepartmental centres may provide for the establishment of the Board and the election of the Director. The centre's Council is composed of:
 - a) the Director of the centre, elected from among the members of the Council;
 - b) teaching staff joining the centre.
5. The Department Council, with the favourable vote of the majority of its members, may resolve to propose the establishment of inter-University centres for particular research and training activities lasting several years. These must be submitted to the Board of Directors for approval, and the relevant resolution determines their duration and the terms for renewal. All proposals for the establishment of inter-University centres and their operating regulations must clearly indicate the department concerned and the other participating universities. Any proposals to join inter-University centres must comply with the University statute and regulations.
6. The inter-University and inter-departmental centres are required to submit a three-yearly report to the Departmental Council. This is to verify the interest in the continuation of the centre's activity in relation to the cost-benefit ratio. The report is then forwarded to the Board of Directors, which, subject to the opinion of the Academic Senate, either confirms or rejects the continuation of the centre's activity. Failure to submit the report may result in the centre being dissolved.

Art. 34

The Faculty

1. Faculties serve as the connecting structures between a number of departments grouped by homogeneous study subject areas. These areas are defined by resolution of the Board of Directors, subject to the opinion of the Academic Senate. The faculties coordinate and provide management support for departments and courses and Specialisation Schools, if



applicable. They also rationalise teaching activities and manage any related services in common.

2. In the event that the departments belonging to the Faculty of Medicine and Surgery perform assistance functions in addition to teaching and research functions, the faculty assumes responsibility for the ensuing tasks in accordance with the modalities agreed upon with the Autonomous Region of Sardinia. This guarantees the inseparability and coordination of the teaching and research functions with the assistance functions of teachers of medicine.

3. Faculties are granted management, administrative and regulatory autonomy within the limits set out in the Statute, University regulations and current University regulations.

4. The Board of Directors, following consultation with the Academic Senate, shall regulate on the establishment of faculties, up to a maximum of six, by an absolute majority of those entitled to vote. A proposal for the establishment of a new department may be submitted by at least two existing departments. The proposal is then approved by an absolute majority of the members of the respective boards.

Art. 35

Faculty bodies

1. The bodies of the Faculty consist of:

- a) the Faculty Council;
- b) the Dean of the Faculty Council;
- c) the Faculty-Student Joint Committee

Art.36

The Faculty Council

1. The Faculty Council is composed of the following members:

- a) the Dean;
- b) the heads of the departments that comprise the faculty, or their delegates;
- c) the representatives of the departments referred to in (b) and of the departments that participate in accordance with Article 54(1)(l) and (m). It is a requirement that these representatives be members of the council of the respective departments. The number of members shall be determined in accordance with the contribution of University course credits related to teaching. The ratio is defined for a three-year period in accordance with the procedures set out in the University Electoral Regulations. The coordinators of the study courses, classes or interclasses shall be *ex officio* members of the Faculty Council, up to the number of councillors representing the department, in accordance with Article 32, paragraph 2. Each representative referred to in this letter c) may only serve on one Faculty Council. Any option must be exercised within five days of the date of appointment.
- d) A representation of the students of the study courses coordinated by the faculty, amounting to 15% of the total number of members of the Council, in accordance with the procedures set out in the University Electoral Regulations.

2. Lecturers who do not carry out teaching activities in the study courses coordinated by the Faculty cannot be members of the Council, with the exception of the Heads of the Departments that make up the Faculty. In the event of the expiry or early termination of the term of office of the Heads of Departments or Coordinators of courses, classes or interclasses, the newly elected member takes over the Board until the term of office of the member replaced expires.

3. (repealed)



4. The administrative head of the Presidency Secretariat attends the meetings of the Faculty Council, without voting rights, and acts as the Council's secretary.
5. If the members referred to in paragraph 1 letter c) above cease to belong to the Department Board, or if they no longer carry out teaching activities in the courses coordinated by the faculty, the Department shall replace them until the expiry of the term of office of the replaced member.
6. The Academic Senate shall define the regulations governing the modalities of changes in the composition of the Board resulting from the activation, modification or deactivation of study courses. The regulations shall also define any restrictions on voting rights.

Art. 37

Competences and Functions of the Faculty Council

1. The Faculty Council:
 - a) coordinates the management of the teaching and training activities of the courses falling within the remit of the departments and Specialisation Schools that contribute to the teaching activities of the faculty;
 - b) expresses, within a maximum period of 30 days, its opinion on proposals for the creation, modification, activation, deactivation and abolition of study courses submitted by departments and forwards them to the competent bodies;
 - c) may formulate, by absolute majority, proposals to the departments concerning the establishment, modification, activation and deactivation of courses, in compliance with the principles and directives on the evaluation and accreditation of the University system and the parameters of sustainability;
 - d) for the purpose of rationalising the assignment of teaching tasks and making better use of teaching staff, the Council may express within a maximum period of 30 days a reasoned request for reconsideration regarding the assignment of teaching tasks to lecturers, communicated by the departments pursuant to Article 29(1)(f);
 - e) In line with the University's administrative documents, the Council sets annual objectives, indicators and targets for improvement in the areas of teaching and learning support, guidance and tutoring, and services to support teaching activities. The framework of objectives, indicators and targets is presented in the annual report of the Faculty-Student Joint Committee;
 - f) at the end of each year, it will report on the achievement of the assigned objectives and targets;
 - g) approves the budget proposal for the part pertaining to the faculty, consistent with the 'one budget' principle.
- 1.bis In the event of a disagreement between the Departmental and/or Course, Class or Interclass Councils, the Faculty Council is responsible for seeking a potential resolution through resolution of the conflicting decisions, in collaboration with the relevant parties. In the event of failure to reach an agreement, the Faculty Council does not act independently but transmits the relevant acts to the Academic Senate for a final decision.
2. The Council exercises all other functions entrusted to it by the law, the Statute and the University regulations.

Art. 38

Dean of the Faculty Council

1. The Dean is elected from among the full professors who teach in the courses coordinated



by the faculty.

2. The election is for the members of the Faculty Council. The election is conducted via an absolute majority system, whereby the candidate who receives the most votes in the initial ballot is elected. In the event of a tie, a runoff is held between the two candidates with the highest number of votes.

3. The Dean:

a) convenes and chairs the Faculty Council, preparing the agenda and organising its work;

b) ensures the implementation of the relevant resolutions and relations with the departments and classes or interclass courses;

c) the contracts for teaching activities, which are necessary to ensure the functioning of the courses, are publicised by the Departments. The selection process for the awarding of teaching contracts is conducted by a committee appointed by the departments, comprising the largest number of full and associate professors in the disciplinary area for which the contract is to be awarded.

d) oversees the management of training facilities, equipment and tools;

e) in case of necessity and urgency, the Dean may take administrative measures within the competences and responsibilities of the Faculty Council, to be ratified at the next meeting.

4. The Dean appoints a Vice-Dean from among the full-time professors or associate professors who are members of the Faculty Council, who replaces him in all his functions in the event of his incapacity or absence. The Vice-Dean is appointed by decree of the Rector.

Art. 39

The Faculty Council (repealed)

Art. 40

Faculty-Student Joint Committee

1. A Joint Committee consisting of lecturers and students is established at each faculty to monitor student service activities, the range of courses on offer and the quality of overall teaching.

2. The Joint Committee shall be chaired by the Dean of the Faculty Council or his/her delegate. The composition and operating rules of the Joint Committee shall be determined by specific regulations, in such a way as to ensure, in all cases, parity and adequate representation of all the Faculty's courses.

3. (repealed)

4. The Joint Committee:

a) carries out activities to monitor the provision of education and the quality of teaching and student services;

b) identifies indicators for assessing and monitoring results;

c) delivers opinions on the activation and suppression of courses and on the adjustment of any related teaching regulations.

Art. 41

Study courses

1. The courses are presented according to the current regulations on University Bachelor's, Master's and single-cycle Master's degree programmes.

2. Courses shall be established, activated, deactivated, modified and suppressed by decision of the Board of Directors after consultation with the Academic Senate in accordance with



Article 15(1)(b6).

Art. 42

Course, Class or Interclass bodies

1. The bodies dealing with courses are:

- a) the Course, Class or Interclass Council;
- b) the Course, Class or Interclass Coordinator.

Art. 43

Course, Class or Interclass Council

1. The Course Council consists of:

- a) tenured teachers and researchers on fixed-term contracts who carry out teaching assignments, including modular teaching assignments, within the same course,, class or interclass, as well as researchers without a teaching assignment, who carry out the majority of supplementary teaching hours in the same course, class or interclass;
- b) by a representation of the students enrolled in the course equal to 15% of the members of the Council.

2. Contract professors attend the meetings of the Council without voting rights.

3. The modalities of participation of the various components and any limitations to the right to vote on matters within the Council's competences and responsibilities are laid down in the General University Regulations, in compliance with the principle of peer review.

4. Courses at the same level, having the same qualifying educational objectives, are normally grouped into the classes to which they belong, identified in accordance with the law and governed by the Class Council. Classes or courses belonging to a common subject and cultural area, even at different levels, may be governed by a single interclass or vertical course Council.

Art. 44

Competences and functions of the course, class or interclass council

1. The course, class or interclass council:

- a) In accordance with the University programming documents, submits to the departments the planning of teaching activities, in compliance with the principles and guidelines for the evaluation and accreditation of the University system and the sustainability parameters, specifying objectives, indicators and targets for improvement, and formulates the corresponding teaching requests to the departments;
- b) prepares the documents on teaching activities required by the regulations in force;
- c) establishes the content of teaching activities and, in particular, of teaching, coordinating them jointly through the development of innovative teaching methods; promotes and supports the processes of evaluation and monitoring of teaching and quality, for which it is responsible;
- d) promotes and supports, in cooperation with the departments, relations with the local area, updating course programmes and evaluating their impact on the local region;
- e) deliberates and regulates on matters pertaining to the students' University careers and defines policies for tutoring and internship activities for students enrolled on the course;
- f) may recommend to the departments the suppression and/or modification of courses within their jurisdiction;
- g) at the end of each year reports on the achievement of the assigned objectives and targets;
- h) exercises all other functions entrusted to it by the law, the Statute and the University's



regulations.

Art. 45

Course, Class or Interclass Coordinator

1. The Course, Class or Interclass Coordinator is elected by the Course Council from among the professors who teach on the course in question. Voting is by an absolute majority of those entitled to vote in the first ballot and in the second ballot by a runoff between the two candidates with the most votes.
2. The Coordinator convenes and chairs the course, class or interclass council, preparing the agenda and organising its work, and seeing to the execution of its resolutions.

Art. 46

Course or Class Council (repealed)

Art. 47

PhD courses

1. Within the parameters of sustainability and in accordance with the regulations in force, the University shall establish and organise Doctoral Courses aimed at providing the necessary skills to carry out research and high-level work in universities, public or private institutions. The University shall promote and support the internationalisation of doctoral studies.
2. (repealed)
3. Doctoral programmes shall be established on the proposal of one or more departments, by decision of the Governing Board and subject to the favourable opinion of the Academic Senate. Doctoral programmes may also be established in agreement with other universities, research institutions and companies, and in consortiums with universities and public or private research institutions.
4. The representative bodies of the doctoral programmes are:
 - a) the coordinator
 - b) the teaching staff.

The composition and functions of the bodies, including the figure of the coordinator of the doctoral programme, as well as the procedures for appointing their members, are governed by specific University regulations. Courses may adopt specific regulations for the conduct of teaching and research activities.

5. Doctoral Courses may be organised in Doctoral Schools, with the latter being exclusively responsible for the management and administrative coordination of joint activities.

Art. 48

Postgraduate or Specialisation Schools

1. Specialisation Schools may be established at faculties, departments and research centres, including interdepartmental centres, to train specialists in specific cultural and professional areas.
2. The work of Specialisation Schools, leading to the award of a diploma of specialisation, is one of the University's institutional tasks.
3. The schools carry out their activities with educational and organisational autonomy, within the limits of the applicable legal provisions, this Statute and internal regulations.
4. Postgraduate schools are established, upon the recommendation of one or more departments, by resolution of the Board of Directors, subject to the opinion of the Academic Senate.
5. The Director and the Council form the principal organs of the school.



6. The Director has administrative and management responsibilities for the course and is responsible for the running of the school. He is elected by the School Council from among its full professors, holds office for three academic years and may be re-elected once only.

7. In the absence of specific regulatory provisions, the Specialisation School Council is composed of tenured and contract professors and researchers on fixed-term contracts who carry out teaching activities within the school and of a representative of the trainees for each year of the course.

Art. 49

University Master's Courses

1. First and second level Master's degrees are established on the recommendation of one or more departments, in accordance with the existing regulations, by resolution of the Board of Directors and subject to the favourable opinion of the Academic Senate.

2. The procedures for the operation of University Master's degree courses shall be laid down in specific University regulations, unless provided for by the legislation in force.

3. The administrative and organisational management of Master's courses shall be entrusted to one of the departments involved and indicated in the request for the establishment of the Master's course.

Art. 50

Hortus Botanicus Kalaritanus

1. The Hortus Botanicus Kalaritanus (HBK), consisting of the Botanical Garden, the Germplasm Bank of Sardinia (BG-SAR) and the Botanical Museum (MBK), was created with the aim of increasing knowledge and safeguarding plant diversity, providing and managing services to support the teaching and research facilities of the University of Cagliari and promoting relevant services for the local area.

2. (repealed)

3. The procedures for the organisation and operation of the centre are governed by special regulations.

4. (repealed)

Art. 51

Museums, Collections and Archives

1. The University encourages the preservation and promotion of historical and scientific collections within the departments, which are housed in museums and scientific collections. It provides financial and personnel resources, contingent upon its capacity, the importance of the facility and public access to it.

2. The University has a long-standing commitment to preserving its historical memory, which is represented by both historical and current archives. We ensure the preservation of these archives and provide the necessary tools to guarantee the reliability and accessibility of the documents in both traditional and digital environments.

3. In order to facilitate the opening of the museums, collections and archives referred to in this Article to the public, the University may enter into special agreements with local administrations and public and private bodies.

Art. 52

University Library System

1. The objective of the University Library System, which encompasses the University's libraries and archive centres, is to develop and coordinate the acquisition, preservation and



utilisation of the library and documentary heritage, as well as the processing and dissemination of information, including through access to online information resources. This is done in accordance with the needs of research, teaching, administration and evaluation.

2. (repealed)

3. The rules governing the organisation and operation of the University Library System are delegated to a specific regulation.

Art. 52 bis

University Service Centres

1. The service centre is the organisational structure established for the purpose of promoting, producing, delivering and/or managing services, facilities, laboratories in support of the University's teaching and research facilities.

2. The centres shall have functional autonomy but not accounting autonomy. The administrative and accounting management of the centres is governed by the University's administrative, financial and accounting regulations, in accordance with the provisions of the one budget principle.

3. Centres shall be established and closed by decision of the Board of Directors, subject to the opinion of the Academic Senate, on the recommendation of the Rector; in addition to the reasons or justifications, proposals shall indicate the facilities and assets available to the centre and the staff to be assigned to it.

4. The service centres consist of:

- a) the Director;
- b) the Centre Council.

The modalities for the organisation and operation of the centres are laid down in specific regulations.

TITLE V

EXTERNAL RELATIONS

Art. 53

Consortia, companies and spin-offs

1. The University may establish and participate in companies or other public and private associations, provided there is no conflict of interest and in compliance with existing regulations. These activities must be instrumental to teaching, research and service activities for the wider community. They may also be part of international, national or local development plans, and must be useful for achieving the University's institutional purposes.

2. The Board of Directors, in consultation with the Academic Senate, is responsible for authorising decisions in accordance with the following criteria:

- a) participation in the organisation's capital and operations, ideally reflected in the form and measure of scientific or pedagogical contributions and performance.
- b) provision in the articles of association for escape clauses in the event of capital increases;
- c) limitation of the University's contribution, in covering any losses, to the share of participation;
- d) use of any dividends accruing to the University, for the institutional purposes of the University;
- e) availability of the required financial and organisational resources.

3. The participation of the University may also take the form of the loan of goods, means and facilities, with charges borne by the borrower, or the provision of services.



4. Revocation is by resolution of the Board of Directors.
5. In accordance with the prevailing regulations, the University engages in the promotion and participation in companies whose objective is the transfer of technology and the application of research results. The conditions for the establishment and participation in these companies are defined in accordance with the prevailing guidelines in specific regulations.
6. The University conducts periodic reviews to confirm the continued interest in maintaining its membership in the corporate and other associative structures in which it participates. These reviews consider two key aspects: scientific and technical, and economic and financial.
7. The University promotes and encourages the establishment of any spin-off companies, whose purpose is the utilisation, development and technology transfer of new products derived exclusively from skills developed in research.
8. The procedures for authorising the establishment, evaluation and withdrawal of spin-offs are governed by special University regulations, the rules of which are binding on the statutory provisions of the companies themselves.

Art. 53 bis

The University Hospital and Clinics

1. Cagliari University Hospital and Clinics is the primary healthcare organisation responsible for facilitating the teaching and research activities of the Faculty of Medicine and Surgery, as outlined in Article 1, paragraph 2 of this Statute.
2. The University Hospital and Clinics has legal status and is structured to enable integrated care, teaching and research activities.
3. The integration of care, training and research activities between the Regional Health Service and the University, as well as the general lines of the University's participation in regional health planning, are defined and regulated in the Memorandum of Understanding, in accordance with Legislative Decree No. 502/92 and Legislative Decree No. 517/99 and subsequent amendments and additions entered into between the Region of Sardinia and the Universities of Cagliari and Sassari.

TITLE VI

COMMON RULES

Art. 54

Definitions

1. For the purposes of this Statute:
 - a) tenured professors and lecturers are defined as full and associate professors, in an official service capacity at the University;
 - b) fixed-term contract professors are defined as the professors referred to in Article 1(12) of Law No. 230, dated 4th November 2005;
 - c) lecturers are defined as professors, full and associate professors, permanent and fixed-term researchers;
 - d) tenured professors are defined as professors, full and associate professors, and researchers with permanent posts;
 - e) researchers are defined as either permanent or fixed-term researchers;
 - f) researchers on fixed-term contracts are defined as researchers as referred to in Article 24(3), (a) and (b) of Law 240/2010;
 - g) students are defined as those enrolled in bachelor, Master's or specialist degree courses,



- single-cycle degree courses, Specialisation Schools and PhD courses;
- h) the term 'technical administrative staff' refers to all tenured, non-teaching staff employed by the University of Cagliari in every functional area and category, including managers and mother tongue language experts;
- i) the term 'staff' refers to teaching staff and administrative technical staff;
- j) the term CFU (University Educational Credits, ECTS) refers to University credits;
- k) governing bodies are defined as the Rector, the Board of Directors and the Academic Senate;
- l) (repealed)
- m) participating department means the department whose faculty carries out, at least to the minimum extent provided for in the University Election Regulations, part of its teaching activities in the courses coordinated by the faculty.

Art. 55

University Bodies and Elective Offices

1. It is permitted for professors to engage in the activities pertaining to the aforementioned assignments, as outlined in Articles 10, 12, 14, 17, 30, 38, 45, 47, paragraph 4, letters a) and b), provided that they are engaged in full-time academic pursuits and have a record of research and scholarship that meets the standards for evaluation as set forth in the prevailing regulations and further delineated in the University Electoral Regulations. Those who were on a full-time contract at the time of the election must opt for the full-time contract.
2. The terms of elective offices and appointments to University bodies, unless otherwise provided for by law or by these Articles of Association, are for a period of three years, with the possibility of renewal for a consecutive period of one year only. In the case of reappointment, terms of office that amount to or exceed half of the three-year term shall be counted. The terms of office of student representatives are two years.
- 2.bis. In the event of early termination of the offices referred to in Arts. 30, 38, 45 and 47 para. 4 letter a), unless otherwise provided for, the functions shall be performed by the senior dean of the Council of the relevant structure until the new appointee is confirmed.
3. Eligibility for the academic offices referred to in Articles 10, 12, 14, 30 and 38, 45 and 47(4)(a) shall be reserved for lecturers having a number of years of service, prior to retirement, at least equal to the term of office.
4. The eligibility of student representatives to stand for election to the Academic Senate, the Board of Directors, the Assessment Board, the Faculty Council, the Course, Class and Interclass Councils and the Joint Committee shall be restricted to first-time enrolled students who are not more than one year behind in their studies in degree programmes, Master's programmes, single-cycle Master's programmes, PhD programmes and Specialisation Schools.
5. Elective offices and appointments to the University bodies are established by Rectoral Decree. If the office or appointment is not renewed at the natural expiry of the term of office, the body continues in a *prorogatio* regime for a period not exceeding 45 days following the expiry of the term.

Art. 56

Incompatibilities and disqualifications

1. Members of the Academic Senate and the Board of Directors may not:



- a) hold the position of Faculty Dean and Course, Class or Interclass Coordinator;
- b) be members of other University bodies;
- c) hold any office of a political nature for the duration of the term of office, nor hold the office of Rector in other Italian universities or be a member of the Board of Directors, the Academic Senate, the Assessment Board or the Board of Auditors;
- d) perform functions related to the programming, financing and evaluation of University activities in MIUR and ANVUR;
- e) hold executive positions in trade unions or professional organisations, or in organisations with which the University has relations of a commercial nature.

2. Members of the Academic Senate and the Board of Directors who fail to attend three consecutive meetings without a valid excuse shall automatically lose their membership.

3. The office of Department Head is incompatible with the office of Rector, with the exception of the provisions in Article 10, paragraph 8, in the event of early termination of the Rector's office. The office of Department Head is also incompatible with the office of Coordinator of Doctoral Courses, member of the Assessment Board, Coordinator and advisor of the Quality Assurance Board, Dean of the Faculty Council, Coordinator of study courses or classes and Coordinator of the Macro Area Council. For the office of Deputy Department Head, the same incompatibilities apply as for the Head of the department with the exception of the position of Coordinator of Doctoral Courses and adviser to the Quality Assurance Board.

4. The office of Dean of the Faculty Council is incompatible with that of Rector, member of the Assessment Board and councillor of the Quality Assurance Board, Head and Deputy Head of departments, Coordinator of courses, class or interclass and Coordinator of the Macro Area Council.

Art. 57

Rules concerning representation

1. In bodies with several members, the constitution of the body is not invalidated by the non-appointment of one or more representatives, provided that an absolute majority of the members are present.
2. In determining the number of representatives allocated to the various bodies as set forth in this Statute, the next higher unit number will be applicable for all calculations.

Art. 58

Functioning of collegiate bodies and deliberations

1. The resolutions of the collegial bodies are valid if the majority of their members are present. Those absent due to institutional duties or for official reasons and those who have submitted a valid excuse do not count towards establishing the quorum. The resolutions of the Board of Directors and the Academic Senate must in any case be adopted with the participation of the majority of their members.
2. In voting where a quorum is required for their validity, members who have declared an abstention before or during the vote are included in the count. In order to facilitate efficiency and urgency, the chairperson of the collegiate body may propose resolutions by telematic means, as explicitly stated in the convening act. This method of passing resolutions is not permitted in matters relating to appointments, elections, approval of policy documents, or in any cases where physical presence at the meeting is required. A telematic meeting must be convened with clear indications of the permitted time frame for the exercise of the right



to vote. Votes or abstentions must be submitted via email to the address specified in the convocation notice and to all individuals summoned. Failure to send the reply email will be formally recorded as an unjustified absence. The receiving office must communicate the voting results to members by the deadline indicated. The minutes of the meeting must be approved by the body at the subsequent meeting.

3. Resolutions of the collegiate bodies are adopted by a simple majority, except in cases where a special majority is stipulated. In the event of a tie, the vote of the president prevails. Abstentions are not counted for the purpose of determining the quorum for resolutions.

TITLE VII

FINAL AND TRANSITIONAL PROVISIONS

Art. 59 Faculties and Departments (repealed)

Art. 59 bis

Transitional rules

1. The Academic Senate, as provided for in Article 12, shall be constituted as of the three-year period 2018/21.

2. Departmental centres already established and in operation when this Statute enters into force shall be transformed into departmental sections as regulated in Article 26, Section 9.

3. The term of office of the Board of Auditors, as governed by Article 16 para. 4, applies to the Board in office at the time of the entry into force of these Articles of Association.

Art. 60

Centres (repealed)

Art. 60 bis

Opinions

1. The regulations may stipulate a timeframe within which a University body is required to provide an opinion. In this instance, the opinions must be provided within twenty days of receipt of the request. The body consulted may only be asked to provide preliminary requirements once. If such a request is made, the ordinary time limits will be interrupted. If the aforementioned time limit has elapsed without a response, the applicant may proceed regardless of whether or not an opinion has been expressed.

Art. 61

Entry into Force of the Statute

1. This Statute shall enter into force on the fifteenth day following its publication in the Official Gazette of the Italian Republic.